

RELIABLE
DEPENDABLE
CARING
RESOURCEFUL
OPERATIONAL
ENGAGING
MINDFUL
FOCUSED
TRANSFORMATIONAL
ALTRUISTIC
IMPARTIAL
RESILIENT
COMMITTED
INCLUSIVE
FLEXIBLE
CREDIBLE
MULTINATIONAL
DYNAMIC
POSITIVE
RESPECTFUL
GENEROUS
EFFECTIVE
ENERGETIC
PROFESSIONAL
FACILITATIVE



2020 - 2021
ONE YEAR IN XXV WORDS

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FROM THE EDITOR

It's been a massive privilege for me to have the opportunity to put together this yearbook for KFOR XXV. The operating environment has been very challenging for all in the last 12 months and the images throughout this book attempt to convey these challenges, but in particular to convey the massive spirit that KFOR XXV has shown to overcome these challenges.

The theme of this yearbook is 'KFOR in XXV words', as we attempt to capture the main words that describe KFOR XXV and link these to pictures from all over the mission. We're very fortunate to have some very skilled photographers in the mission and they have captured some amazing images that certainly deserve to be recorded and displayed. There's something very special about KFOR and the link that it has to the community here in Kosovo, these images and words make that link very clear. There's a uniqueness and purity in the relationship between the soldiers and civilians that has been developed not just by KFOR XXV, but by all previous missions. This relationship doesn't just happen by accident and must be worked on and developed, but as you can see clearly from the images it's a joyous relationship, thoroughly enjoyed by both side.

Deployments are always challenging, but deploying during a pandemic brings an added level of complexity and uncertainty, both for the mission area and also with loved ones at home. There's no one here in KFOR XXV that hasn't been impacted by the pandemic in some way, either personally or professionally; but the most impressive part is how through their collectiveness that the spirit of KFOR XXV rose up and overcame these challenges whilst constantly maintaining the operational tempo to achieve the mission.

We really hope that you enjoy the collective record of KFOR XXV that we have put together for you in this yearbook and we thank you all for your input in providing the photos but in particular for your handwork that is portrayed in the photos. These photos capture a snapshot in time that shows us how special KFOR XXV has really been.



FOREWORD FROM NATO SECRETARY GENERAL

NATO Secretary General during his visit in July 2021



In July, as soon as COVID-19 restrictions started to ease, one of my first visits was to KFOR. I wanted to meet once again with the people who serve in one of NATO's most important missions.

The pandemic has dominated KFOR's work over the past year. I want to pay tribute to you all for the resilience and spirit you showed throughout this time. You carried out your duties safely and effectively, following all proper guidance. You helped the local fire brigade to fight forest fires this summer. You also provided valuable aid and support to Kosovo's institutions, other international organisations and local communities. For example, KFOR medical support and facilities helped with essential COVID-19 testing. You also delivered crucial supplies such as masks, gloves, and protective clothes where they were needed most. You can all be proud of the contributions you have made.

This twenty-fifth yearbook focusses on twenty-five words that sum up the men and women of KFOR. Words like professional, reliable, caring and inclusive. All characteristics you demonstrated clearly throughout the pandemic and that all those who serve under the NATO flag embody every day.

In the more than twenty years since the NATO air campaign drew a line under the humanitarian catastrophe, NATO troops have worked hard to maintain peace in Kosovo and stability throughout this important region. We have seen throughout history how the security of the Western Balkans matters for the whole of Europe. When our neighbourhood is more stable, the countries of NATO are more secure.

KFOR is NATO's oldest, and now our largest operation, with more than 3,600 troops from twenty-eight NATO and partner countries.

KFOR is a clear demonstration of the international community's support for this region. And I want to thank everyone who has served under the NATO flag, those currently on mission and the many more who have served during more than two decades.

Through our United Nations-mandated mission, you provide the people of Kosovo with a safe and secure environment, and free movement for all communities living here. Thanks to your excellent cooperation with the local communities and institutions, you have helped change the course of history for Kosovo. From its dark past, you have helped give its people a brighter future.

KFOR is an important mission for NATO and a real success story. You can be proud of everything you have achieved over the years. However, despite the improvements in the security situation, our work is not yet done.

At our Summit in June, NATO Leaders reiterated their commitment to the stability of the Western Balkans; including KFOR and our capacity-building efforts through the NATO Advisory and Liaison Team.

Our mission has not changed and neither has our commitment to the people of Kosovo. We will continue to work for the benefit of all communities in Kosovo. I look forward to a future of greater stability, security, and prosperity for the region as a whole.

In a year that has been especially challenging, thank you all for your dedication, your commitment and for the difference you make each and every day.

H.E. Mr Jens Stoltenberg
NATO Secretary General

NATO Secretary General receiving a wrist band from COM KFOR



REFLECTIONS FROM KFOR COMMANDER



The Kosovo Force is the longest-standing NATO endeavour in the western Balkans. Since 1999, tens of thousands of NATO and partner nations' Soldiers have served with commitment and dedication to fulfil the UNSCR 1244, working tirelessly towards maintaining a safe and secure environment and freedom of movement for all citizens and communities in Kosovo.

When I assumed command 11 months ago, I was well aware of the great honour, but also that I was embarking on a highly demanding undertaking. KFOR earned its reputation as a credible, impartial, and relevant organisation through more than two decades of unwavering perseverance and hard work. More than 200 Soldiers made the ultimate sacrifice whilst serving in Kosovo. As I write this address, I bow my head to them; they are gone but never forgotten.

Today, KFOR comprises of service members from 28 troops contributing nations, allies, and partners, who have committed their best resource to uphold the values of stability and peace. When I published my vision as my first action as COM KFOR, I identified three core elements for my tenure: posture, multinational effort, and people. Our force remained a reference point for

the international community, the Institutions in Kosovo, the neighbouring countries, and the civilian population. KFOR XXV's contribution to the broader effort of the international community in the area has been instrumental for the advancement to normalisation. The number one strength of our formation lies in our diversity. Experience taught me the immeasurable power of Soldiers coming from all over the world, working in a unified endeavour, shoulder to shoulder. This realisation made me chose the motto of KFOR XXV, „As One We Progress.“ In my mind, there is no way to move forward unless doing it together. In that “One”, I have included all of those involved in the mission, no one excluded. I firmly believe that the greatest asset of any organisation is the people, and I can never thank them enough, those brave men and women that I had the privilege to lead. We were able to progress, as one, only because of them.

Each operational environment is characterised by ever-changing conditions and unexpected challenges. It was definitely the case for KFOR XXV. There is no doubt that the global coronavirus pandemic had a significant



COM KFOR with the Italian Minister of Defence and Italian CHoD



COM KFOR with the SAF Chief of General Staff

COM KFOR with COM JFC Naples and Ms Osmani



impact on our mission. Despite the restrictions imposed, KFOR XXV reacted well and adapted quickly to the situation, never allowing the COVID-19 response to become the only mission. The resilience of our force never ceased to amaze me. I have been very fortunate because I could rely on world-class professionals who always supported my action and vision.

NATO's resolve to achieve a peaceful resolution in Kosovo is firm and steady. The situation improved immensely since 1999; there is still a lot to do, and NATO is determined to do it. An endeavour of this magnitude is like assembling a mosaic, where everyone must paint their own tile. KFOR XXV has added its piece to the overall picture, following the path marked by our predecessors and paving the way for the future.

As my time here is coming to an end, I hope that shortly all the citizens of Kosovo will enjoy prosperity, stability, and welfare. The most impenetrable obstacle to achieving a stable situation resides in the human mind; no matter how powerful the military means available, they are useless without a shift in the thinking process. I will cherish my time as COM KFOR for years to come, knowing that the men and women of KFOR XXV have indeed made a difference, As One We Progress.

Franco Federici

Pristina, September 2021
Major General Franco Federici
KFOR XXV Commander



COM KFOR with the Italian Minister of Foreign Affairs



COM KFOR with the Italian Commander of Joint Operations HQ

KFOR DEPUTY COMMANDER'S LETTER



The operational environment and the operational tempo derived from KFOR XXV is very different from other missions I've experienced so far. Deploying to a mission that's already in existence for more than twenty years was somewhat new to me. Not being the first Austrian general to fill this position provided me with the opportunity to hear some first-hand impressions from some of my predecessors. So it became quite clear to me that I won't be confronted with a lot of kinetic events on a battlefield. It was obvious that the real "combat" takes place at the political level with COM KFOR being the one involved there. How would I therefore characterise the role of the DCOM within KFOR? First of all, certain duties are clearly defined in the respective job descriptions. These tasks may be considered rather administrative ones. However, being the direct superior of the camp commanders of Film City and Novo Selo, as well as being the supervisor of all Morale & Welfare activities automatically makes you aware of the daily problems, needs and desires of KFOR personnel, regardless of rank or nationality.

Quite often I had the possibility to use my leverage as the DCOM to accelerate certain projects for the benefit of our soldiers. This was also due to another task which was assigned to me by COM KFOR, notably conducting regular inspections in the field. So I spent quite a lot of time visiting all the KFOR units in the Area of Responsibility, from Regional Command Headquarters, to battalions and companies, as well as the Liaison & Monitoring Teams, and even some of our antenna sites. My aim during these visits was not to control these units with some kind of checklist; the purpose was to get their perception on the state of affairs on the ground with their respective battlespaces, in order to get a complete picture of the situation within KFOR and within Kosovo as a whole. In addition to that, the units used the opportunity to bring up ideas or concerns to me, which I took back to the headquarters to have them fixed, taking into consideration or to be implemented by the staff. All of the units I visited made a very professional impression on me. However, although being "standardised" to a certain extent by NATO, all units or elements had their own unique character due to very different backgrounds. The diversity of the units operating within KFOR can be considered to be one of the

most challenging but also rewarding and interesting aspects of this mission.

The DCOM is as such the “master” of all major training and exercise events in KFOR. Besides the very demanding task to organise the annual “Silver Sabre” exercise, involving all Kosovar Security Organisations, I regularly tested the readiness of our quick reaction forces, as well as the KFOR staff. Of course it should not be all about administration and training within a military operation. So we continually strived to make some progress when it comes to KFOR’s transition criteria, because that is the main reason for KFOR being here in theater. Although the likelihood of success was rather limited, we made several attempts to push things forward, but were not as successful as we would have liked to be. As the saying goes: “Who does not fight has already lost”, we have to continue trying to make some headway. This may be frustrating sometimes, but that is what we get paid for in the end.

All those small achievements I made during my time as DCOM KFOR were only possible due to Major General Federici, who granted me with the required freedom to act, to be supported by the KFOR staff and all the KFOR units and last but not least due to the loyalty and commitment of my personal DCOM group.

Brigadier General Günter Schöpf
KFOR XXV Deputy Commander

KFOR DCOM during a visit to LMT K12



KFOR CHIEF OF STAFF'S LETTER



My fellow KFOR teammates, 20 years ago I entered Kosovo on my first operational deployment as a young lieutenant. The security situation was fraught with concern and Kosovo was a humble place, one just emerging on the world scene. Now over twenty years later, I return to a Kosovo that's modern, safe, free, and secure. Much of the credit for this remarkable transformation belongs to the men and women of KFOR.

It's with this in mind that I wanted to write and thank you for your service as we conclude KFOR XXV. Your tenure has been marked by our KFOR Mission and the COVID-19 crisis, throughout it all you have performed stupendously.

Peacekeeping can be unglamorous work and it can be hazardous. To date over 200 personnel have made the supreme sacrifice while assigned to KFOR. Your dedication, commitment and judgement in the face of adversity are awe inspiring. Your professionalism has allowed KFOR to maintain its credibility and impartiality. Without your tireless efforts, Kosovo and the World would be a much different place.

It is with great admiration that I have witnessed KFOR soldiers leaving their own homelands, many of which are suffering conflict and disasters, to come here to Kosovo and support the cause of freedom. Your efforts and dedication have led to the maintenance of a safe and secure environment, with freedom of movement for all communities living here; Kosovo has prospered under your protection.

Equally impressive is the harmonious team that KFOR has become. Nation-states that were previously adversaries, have become partners under NATO's umbrella. Your loyalty to peace and goodwill sets a world-class example. The Task Force is diverse with members from 28 nations, spanning the globe from Central Asia to the American Heartland, forming together as one. All working toward providing a safe and secure environment for all the people in Kosovo.

Above all, your tireless efforts have provided the youth of this country with a tremendous opportunity to build new, modern and prosperous lives; ones signifying a 21st century commitment to the highest values of mankind. You have ensured that the common person, whose place in so many conflicts has been that of a forgotten victim, now feels protected and safeguarded. You have given them the chance to live their lives in peace, protection and prosperity. The World and I thank you.

For many of you this will not be your last peacekeeping rotation. Peacekeeping is a long task requiring patience and resolve. Furthermore, the world can be a dangerous place with new causes and new missions emerging. I truly believe that many of us will see each other again in far off places as we work to make the world safe for democracy. Throughout our mission, you have demonstrated pride in your soldiering, compassion for the less privileged, and conducted yourselves with rectitude. To lead you has been my honor and privilege. I thank you for your service and leadership to KFOR, your Nations, and to the cause of peace overall!

Brigadier General John P. Maier
KFOR XXV Chief of Staff

COM KFOR and COS during the CoC ceremony



KFOR COMMAND SERGEANT MAJOR'S LETTER



As my time in Kosovo is coming to an end, I think it is the right time to reflect on the last 11 months. A reflection is definitely appropriate, but a conclusion is not. NATO's story of success in Kosovo will continue well behind the end of KFOR XXV. I am humbled and grateful for the honour I was afforded to join the proud cohort of Soldiers from allied and partner nations who have served here for more than two decades. All gave some, but some gave all. My thoughts go to the comrades who have fallen in the line of duty under the flag of the North Atlantic Treaty Organisation. May their example always guide our endeavours.

When I was appointed as the Command Sergeant Major of the Kosovo Force, I felt a great sense of pride. At the same time, I knew I was up for a big challenge. "Hitting the ground running" assumed a whole new level of complexity when the team arrived at the HQ. The global coronavirus pandemic dictated the tempo and represented the first of many obstacles along the way.

However, under the expert, steady, and authentic leadership of Major General Federici, KFOR was able to move forward as one and accomplish the mission. I have to admit we had an unfair advantage: the Soldiers of KFOR are first-rate, and despite the different backgrounds of 28 Troop Contributing Nations, they consistently delivered on the mission mandate under extremely demanding circumstances.

The main task of the Kosovo Force is to maintain a safe and secure environment and freedom of movement for all communities. Throughout the years, the outlook of the Force has transformed and adapted to the ever-changing conditions on the ground. I have been, and I still am amazed by the incredible resilience and flexibility displayed by KFOR. If I had to pinpoint the single most powerful weapon in our arsenal, I would have no doubts: it is the sterling character and unwavering dedication of KFOR's Soldiers. I have met them on the field repeatedly, and I always perceived their drive and their commitment to providing stability to the people of Kosovo. The situation in the region has improved incredibly since the entry of NATO in 1999. The operational environment still presents tensions and delicate balances. However, giant steps forward were

made, and today Kosovo is definitely progressing towards enduring stability.

I believe that any contention can be solved through dialogue. It is not easy, especially when the hatred is passed down from generation to generation. I think that the circle can be broken, and talking to the citizens of Kosovo reinforced my belief. Each person on this planet strives for well-being and stability. The military is only one of the many tools available to achieve and provide it. I will never forget beautiful Kosovo and the generosity and resourcefulness of its people. I know that NATO will continue to support them, and I hope that soon they will finally enjoy fortune and peace. There is only one way to do it, though, and that is together; local institutions, international organisations, civil authorities, military, and citizens. Hard work and unified effort is the recipe for success.

My final words as the Command Sergeant Major of KFOR are of gratitude and respect. I am proud of the work and the selfless service displayed by my comrades. I hope they will leave Kosovo as better Soldiers and human beings, I know I will. Shoulder to shoulder, As One We Progress.

Sergeant Major Andrea Torre
KFOR XXV Command Sergeant Major

CSM Torre with Polish soldiers during a patrol



Slovenian soldiers during a CRC exercise





RELIABLE

"Something that is reliable can be trusted or believed because it works or behaves well in the way you expect"

KFOR has always shown itself to be a reliable force, ready whenever, wherever to deal with the challenge at hand. The multitude of assets available to KFOR ensure that it can deal with almost all situations.

Armenian soldier on guard at SLATINA MIL APOD





Montenegrin soldier from JENG during a plans brief

Members of the MSU meeting with locals





CARING

"Feeling or showing concern for or kindness to others"

KFOR has repeatedly shown itself to be a caring organization, constantly showing concern for those who need it most. The care shown for others has always been based on need of the population, especially the weakest parts of the society.

Mother and son on deployment with KFOR XXV



Members of the Canadian contingent visiting a nursing home



Multinational heli patrol





OPERATIONAL

"Ready for or in condition to undertake a destined function"

The situations that have arisen during KFOR XXV has proven the need to remain operationally effective. The challenges faced are novel and dynamic and requires the force to maintain an operational capability at all times.



A Swiss MP during a training exercise

Croatian soldiers on exercise





RC-E soldiers engaging with the community



MINDFUL

"Bearing in mind and keeping in mind others"

KFOR's ability to engage with those most in need in the communities has proven that it is always mindful of those in need. The positive relationship between KFOR and the community is created by KFOR's ability to remain mindful.



Swiss Medic attends to an injured soldier during a MASCAL EX in KFOR HQ



Albanian and Romanian soldiers during a CIMIC donation



COM KFOR accepting donated vaccines from the Hungarian Minister of Defence



TRANSFORMATIONAL

"Able to produce a big change or improvement in a situation"

KFOR is NATO's longest lasting mission, this is only achievable successfully through its ability to transform and change with the times. KFOR has changed considerably since its mandate came about 22 years ago and it will continue to change to ensure success in the future.



Refurbished entrance at KFOR HQ

New chicanes at the Deçan / Visoki Dečani Monastery





COM KFOR with a donation to the Roma community



IMPARTIAL

"Not supporting any of the sides involved in an argument"

The ability to remain impartial, regardless of the situation is one of the key pillars to KFOR's success. KFOR is engaged continuously with community building and inclusive projects for all ethnicities and religions, without bias or favor to any single entity.

COM KFOR meets with Mr Goran Rakić and Mayors from the northern Municipalities



COM KFOR during a provisions donation at the Dragancë/Draganac Monastery



Hungarian troops during a CRC exercise



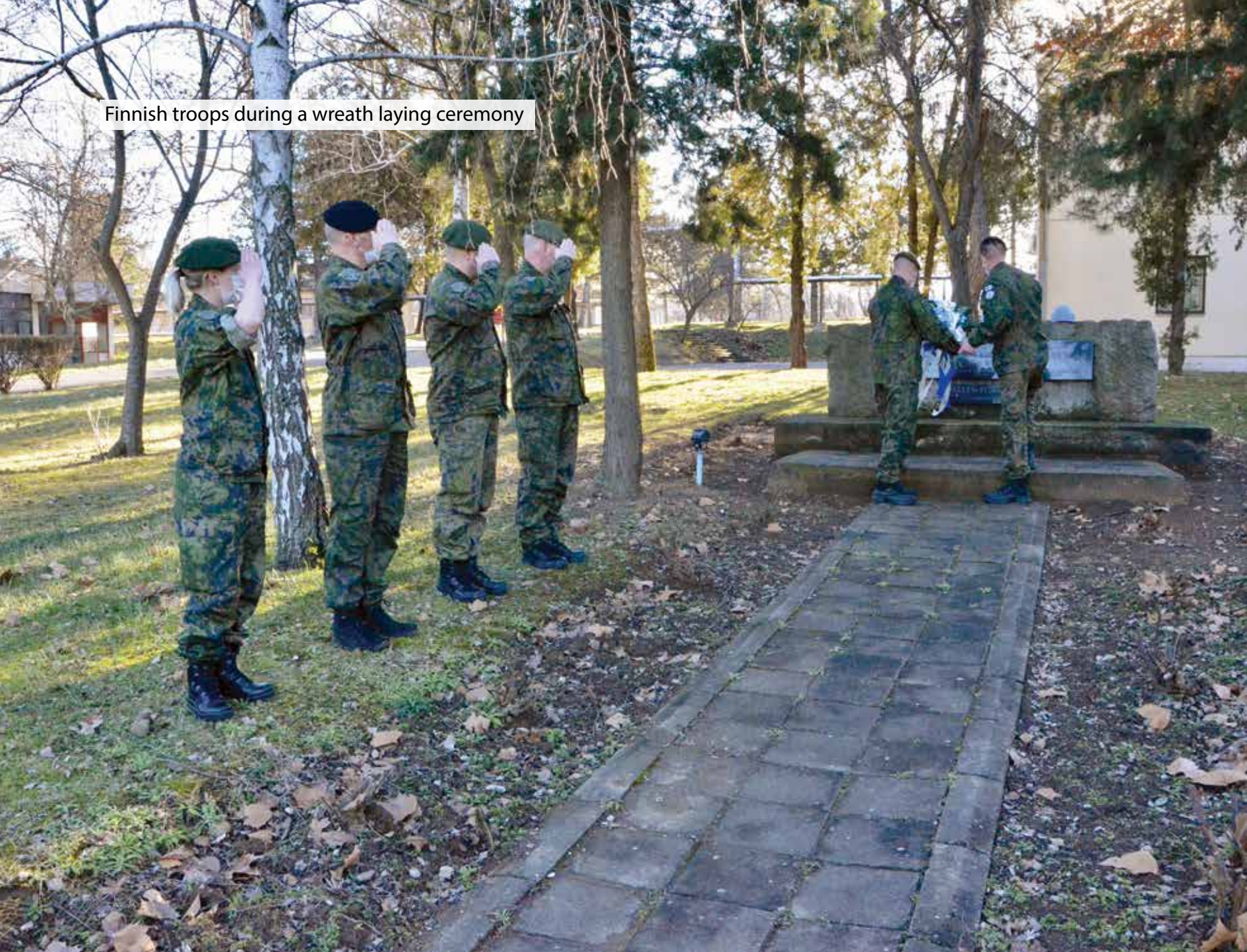


COMMITTED

"Loyal and willing to give your time and energy to something that you believe in"

The commitment shown by KFOR, regardless of the challenge is one of the reasons for its success. Troops of KFOR are repeatedly asked to go that extra mile, to commit even further, in order to achieve mission success.

Finnish troops during a wreath laying ceremony





Italian soldier on duty at the Deçan / Visoki Dečani Monastery

Austrian soldiers preparing for a patrol





FLEXIBLE

"Able to change or be changed easily according to the situation"

Flexibility is one of the key pillars for most militaries, as this is the same for KFOR. The operating environment for KFOR XXV has shown a need to be flexible and agile, in order to overcome harsh weather conditions, pandemics, or any other challenges faced whilst completing the mission.

Polish soldier on patrol in arctic conditions



Soldiers showing respect during hoist training



Italian troops during a rock climbing exercise





RESOURCEFUL

"Skilled at solving problems and making decisions on your own"

KFOR has faced many challenges along the way, and without its ability to be resourceful it could not have been successful in facing these challenges. The ability of the soldiers to adapt in order to solve the problem is one of the reasons that KFOR XXV has successfully overcome these challenges.

Ukrainian soldier during Operation Blue Velvet



Lithuanian soldier from JLSG briefs on a large scale road movement



Radio K4 live on air





ENGAGING

"Tending to draw favorable attention or intent"

KFORXXV has focused a lot on engaging with local communities, the success of which is the positive reception from the populace. This engagement allows KFOR to integrate and see what the real issues are that's been faced by people on a daily basis.

MSU COM during a donation



COM KFOR takes time to engage with locals



Ukrainian K9 unit checking a barricade for explosives





FOCUSED

"Giving a lot of attention to one particular thing"

The operation that KFOR undertakes can often be dangerous if not conducted correctly. An example of this is EOD or clearance operations whereby extreme focus and attention is required by the operator in order to ensure mission success.

KFOR closely monitor the security situation in Kosovo, in order to maintain a timely awareness of the environment: it is the key to be able to react effectively against every threat to SASE and FoM, in accordance with 1244 UNSCR resolution.



North Macedonian soldiers on exercise



Swiss soldier during Operation Blue Velvet

MSU donation to schools before their return in Sept 2021



ALTRUISTIC

"Showing a wish to help or bring advantages to others, even if it results in disadvantage for yourself"

Since KFOR began 22 years ago it has worked hard in order to improve the lives of the vulnerable and disadvantaged in the mission area. During KFOR XXV there are numerous examples of outreach and charitable events conducted by KFOR in an effort to improve the lives of those most in need; especially those organisations that take care of the weakest parts of the society and those promoting education and interethnic coexistence.



Hungarian Covid-19 vaccines distributed to KFOR employees



Danish soldier organising a donation of children's sports equipment



Slovenian soldiers on duty at the Deçan / Visoki Dečani Monastery





RESILIENT

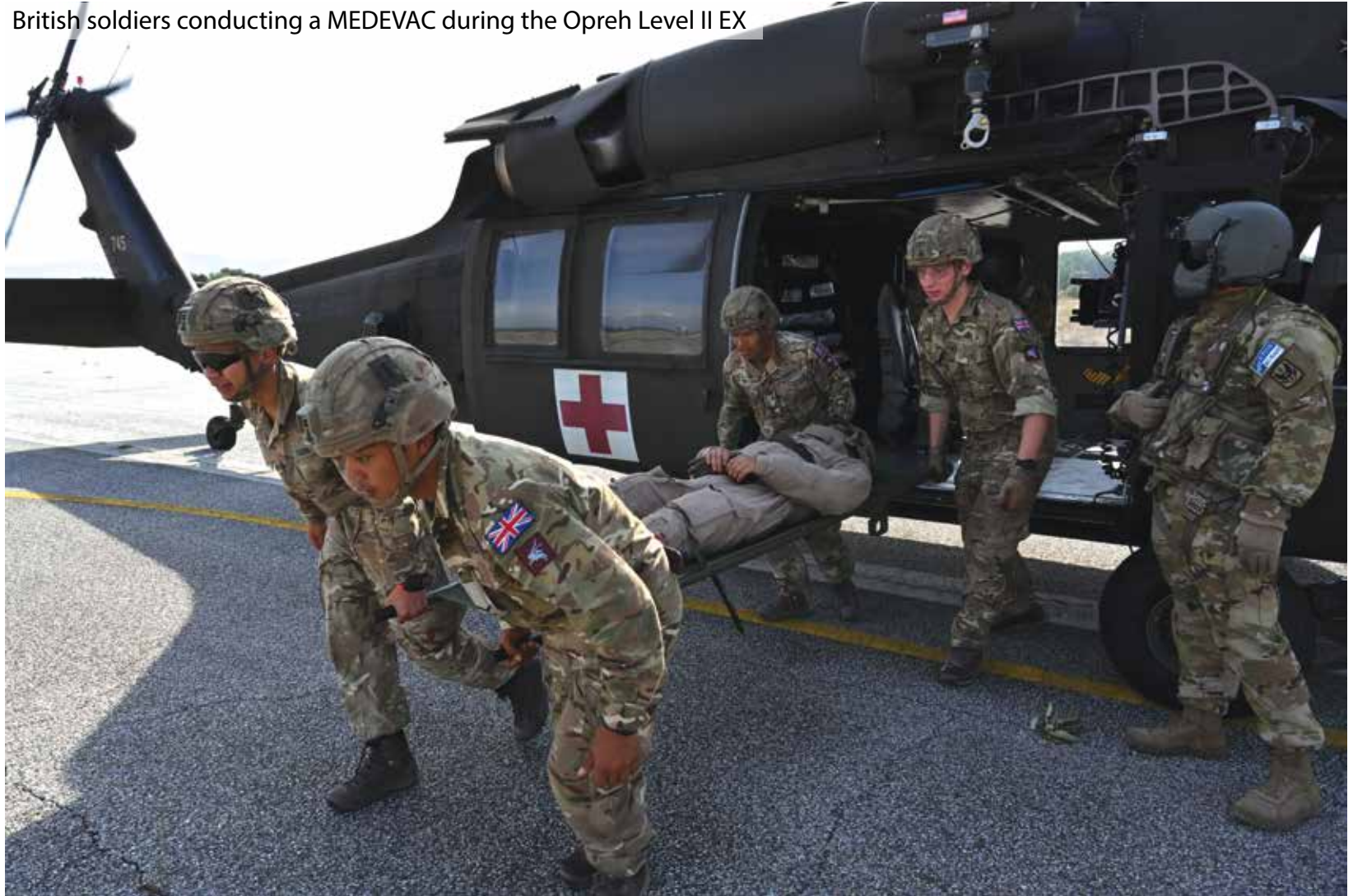
"Tending to recover from or adjust easily to misfortune or changes"

KFOR XXV is an excellent example of resilience in practice, the mission has had a challenging 12 month period due to the pandemic and restrictions in the mission area. KFOR XXV has adjusted to these challenges and shown excellent resilience and resolve by never losing focus of the mission and operations.

Polish soldier during the DANCON 30 km march



British soldiers conducting a MEDEVAC during the Opreh Level II EX



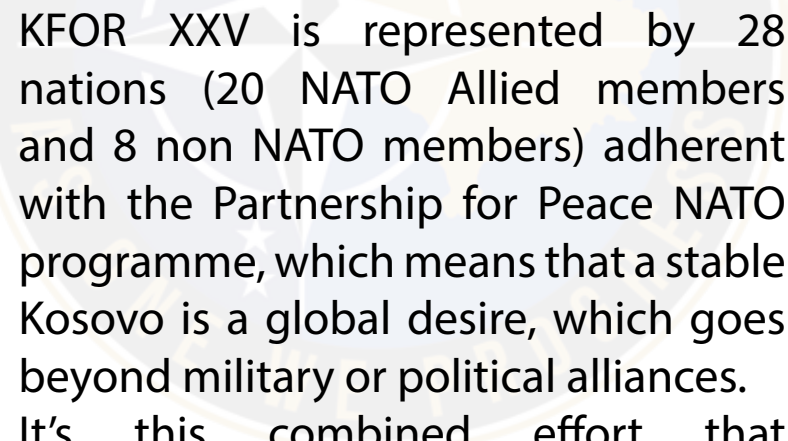
NATO Sec Gen briefing troops on his visit to KFOR HQ





MULTINATIONAL

"Involving several different countries"



KFOR XXV is represented by 28 nations (20 NATO Allied members and 8 non NATO members) adherent with the Partnership for Peace NATO programme, which means that a stable Kosovo is a global desire, which goes beyond military or political alliances. It's this combined effort that makes the mission a success: **"as one we progress."**

Troop contributing nations' Ambassadors meeting



The NATO Balkans medal



US soldier celebrates after completing a charity 5 km run



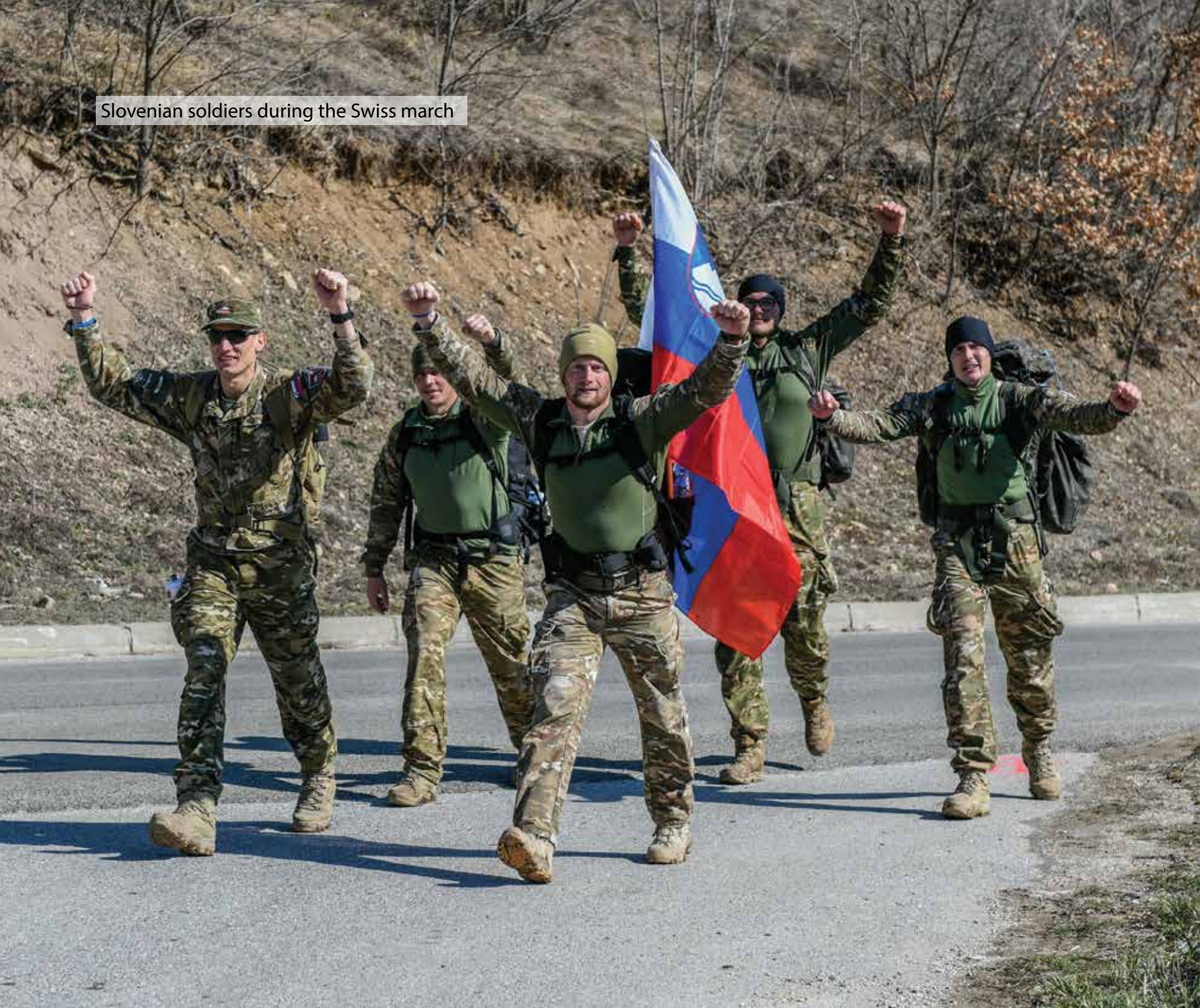


POSITIVE

"Full of hope and confidence"

Throughout the years KFOR has brought a massive amount of positivity to the mission area through its hard work and commitment to the people of Kosovo. This positivity is an essential enabler for KFOR to be able to deal with unforeseen challenges. The mission is stronger due to the positive thinking and attitude brought to it by all of its members.

Slovenian soldiers during the Swiss march



US soldier donating musical instruments to local children



CIMIC donation to a school





GENEROUS

"Willing to help, kindness, etc, especially more than is usual or expected"

On numerous occasions KFOR XXV has gone out of its way to provide for those who need it most through charitable donations and internal events that have an impact on those externally. All of these events go above and beyond what is expected, but reinforce the generosity of KFOR and its personnel.

Young Kosovo artists display artwork at Camp Bondsteel



COM KFOR presents the cheque raised by the GENAD 5km run to the Deputy Mayor of Mitrovicë/Mitrovica



Slovenian troops during a CRC exercise





ENERGETIC

"Operating with or marked by vigor or effect"

No matter the challenge or the scale of the challenge, KFOR's energy and vigor has continuously assisted in making the successful mission today. The energy shown by all its personnel to meet and successfully navigate the challenge is a credit to all of those who has served and contributed their energy in some way.

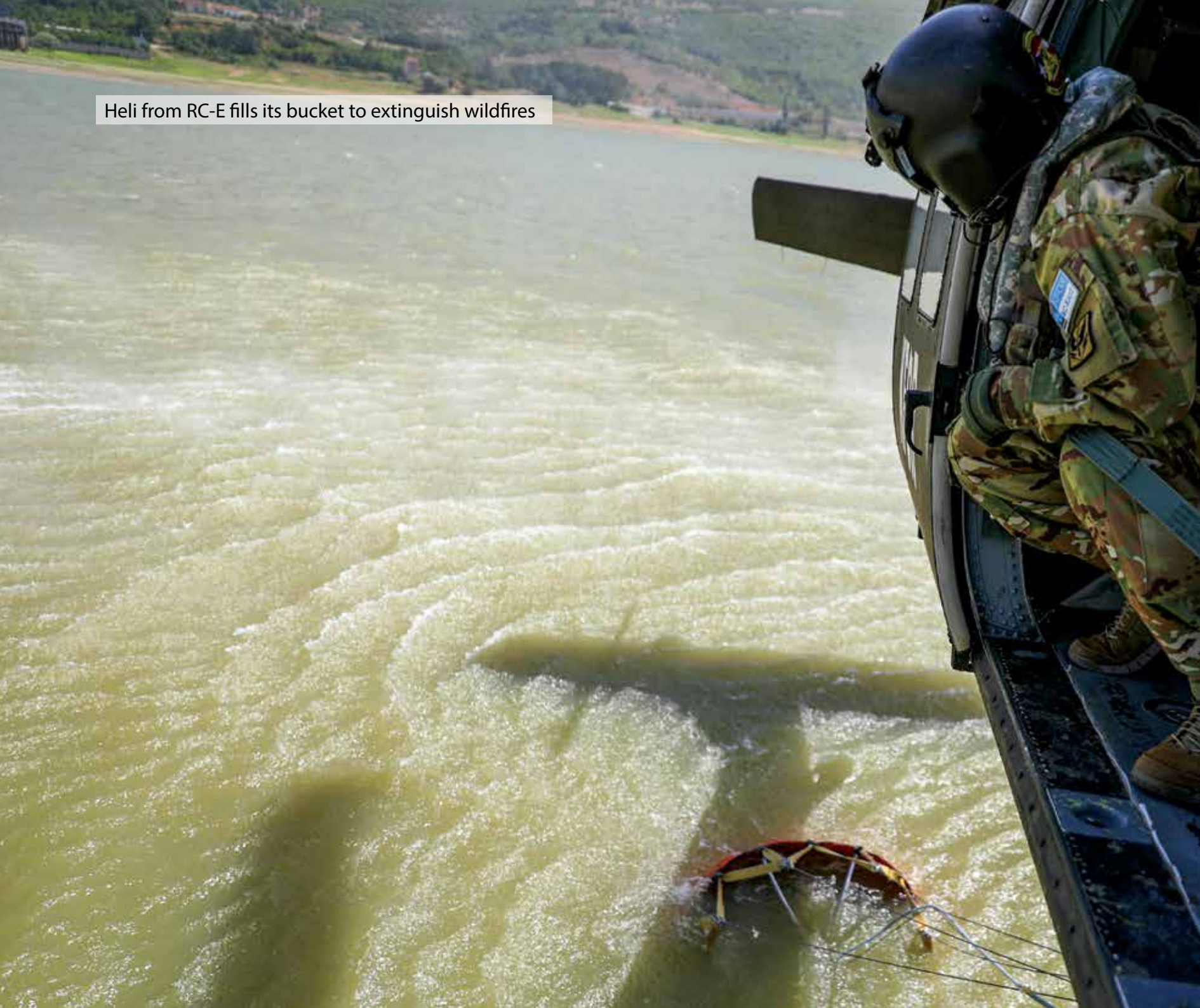
COM KFOR and CSM during heli patrol



Moldovan soldiers on exercise in the snow



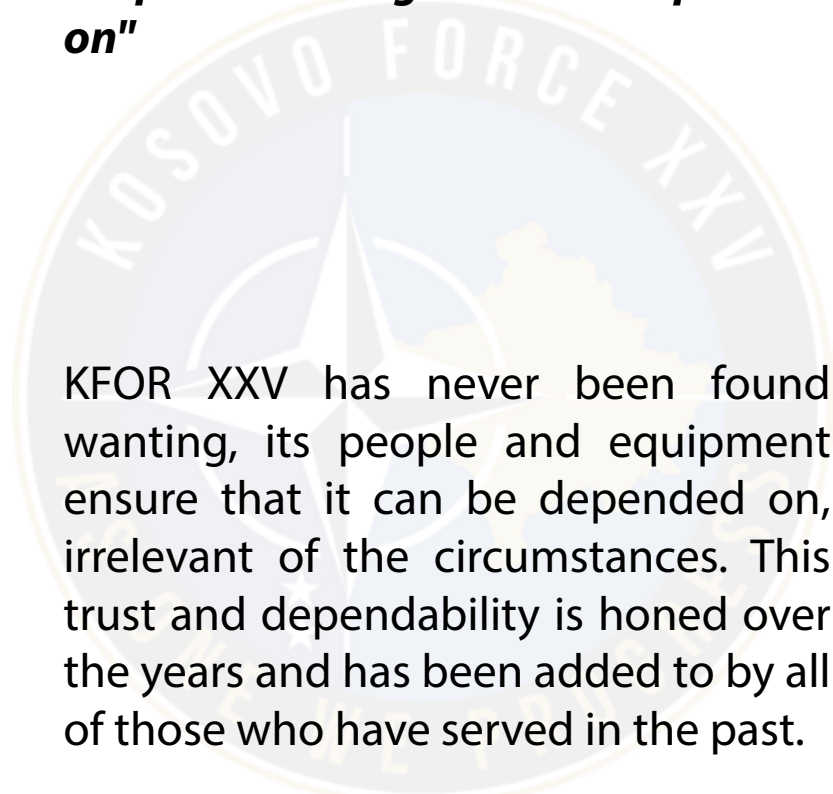
Heli from RC-E fills its bucket to extinguish wildfires





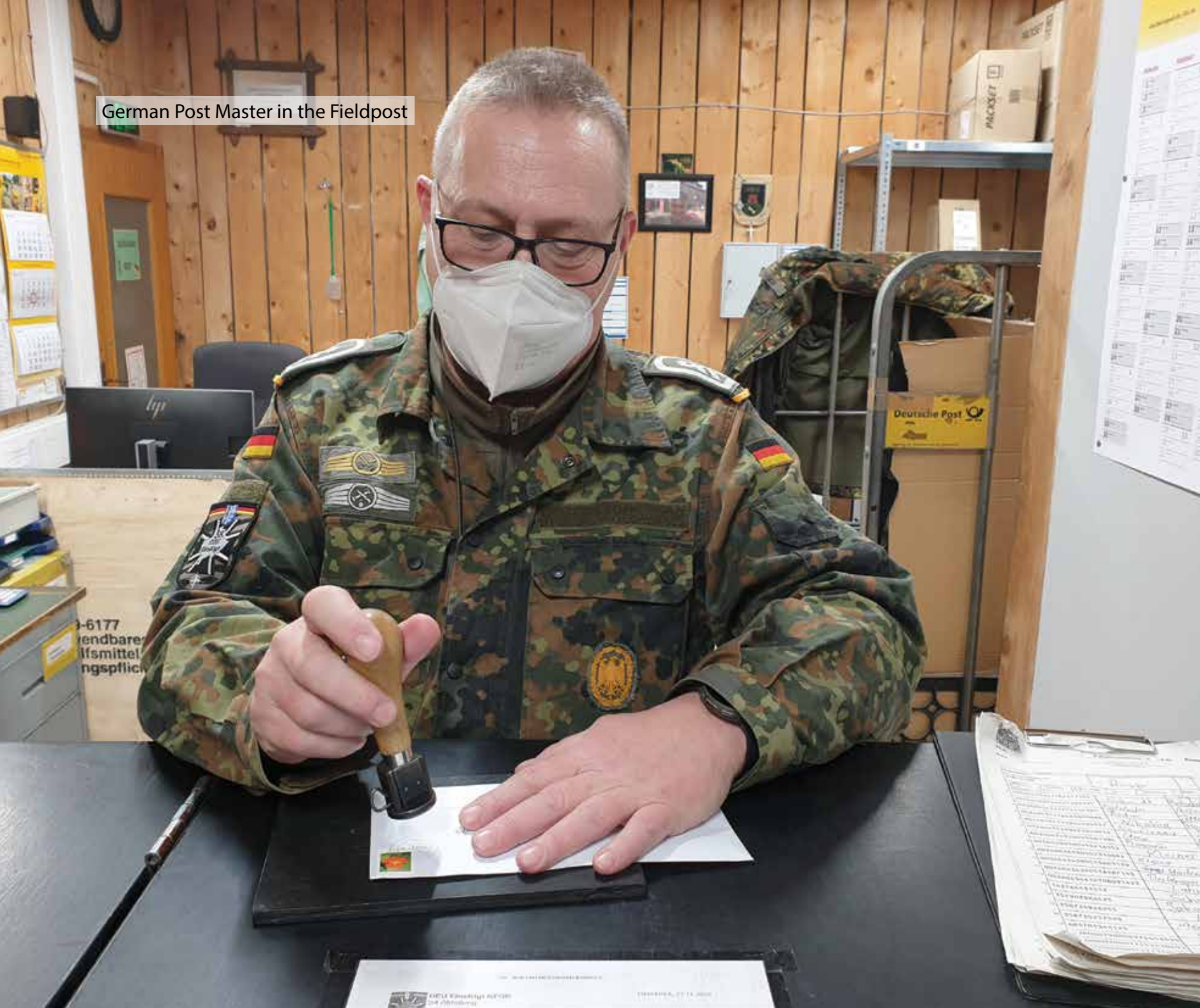
DEPENDABLE

"Capable of being trusted or depended on"



KFOR XXV has never been found wanting, its people and equipment ensure that it can be depended on, irrelevant of the circumstances. This trust and dependability is honed over the years and has been added to by all of those who have served in the past.

German Post Master in the Fieldpost



Austrian APC on exercise



COM KFOR during a meeting in North Mitrovicë/Mitrovica





INCLUSIVE

"Including everyone"

KFOR has always been an inclusive mission and this has been continued throughout KFOR XXV. This inclusivity is seen both within the personnel of the mission and also with how KFOR deals with the local populace. One of the key pillars to KFOR's success is its inclusivity to all within the mission and the mission area.

Soldiers from RC-E celebrate Women's Equality Day



COM KFOR during a meeting with Military Chaplains



Hungarian soldiers from KTR BN on exercise





CREDIBLE

"Of sufficient capability to be militarily effective"

Credibility requires hard work and commitment. It must be continuously improved upon to adjust situations that may arise. It's the caliber and the professionalism that serve within KFOR that gives the mission its credibility, always striving to do the right thing at the right time.

A member of the Greek Guard on duty in KFOR HQ



Members of the SAF conducting a MEDEVAC EX with KFOR



RC-E soldier launches a UAV into flight





DYNAMIC

"Marked by usually continuous and productive activity or change"

The operational situation within the KFOR mission has changed continuously over the last 22 years, but KFOR has repeatedly displayed the dynamism to deal with the changes. It's the continuous improvement within the mission and the dynamic nature of exercises and training that has allowed KFOR to adjust to the operational changes over the years.

Turkish soldier delivers orders before a patrol



HSG COM conducts a debrief after an exercise at Slatina Mil APOD



COM KFOR greets SACEUR during his visit to KFOR



RESPECTFUL

"Marked by or showing respect or deference"



Throughout the tenure of KFOR XXV, it has shown itself to be respectful to all, whether they are internal or external to the mission. It's this respect shown from the strategic level, right down to the tactical level that has allowed KFOR to engage so successfully with all agencies, either supporting or being supported by the mission.

Latvian troops on parade



COM KFOR during an inspection with KTR BN troops



Heli from RC-E extinguishing wildfires





EFFECTIVE

"Producing a decided, decisive, or desired effect"

KFOR XXV has continuously displayed its effectiveness through the nature with which it has successfully implemented UNSCR 1244 for the last 22 years. It's this effectiveness that has attributed to KFOR becoming NATO's longest serving mission.

Czech soldiers on duty in the ATC Tower



Soldiers conducting winch training



Bulgarian soldier briefing on an operation





PROFESSIONAL

“Exhibiting a courteous, conscientious, and generally business like manner in the workplace”

KFOR XXV continuously strives to maintain the professional standards set by others before them. These professional standards are essential to KFOR being able to conduct its mission correctly. As COM KFOR always reminds us, *“each day we have more to learn than we do to teach.”*

COM KFOR walking the streets in Mitrovicë/Mitrovica



Members of the Swedish contingent during a ground orientation brief



Meeting for EX Silver Sabre



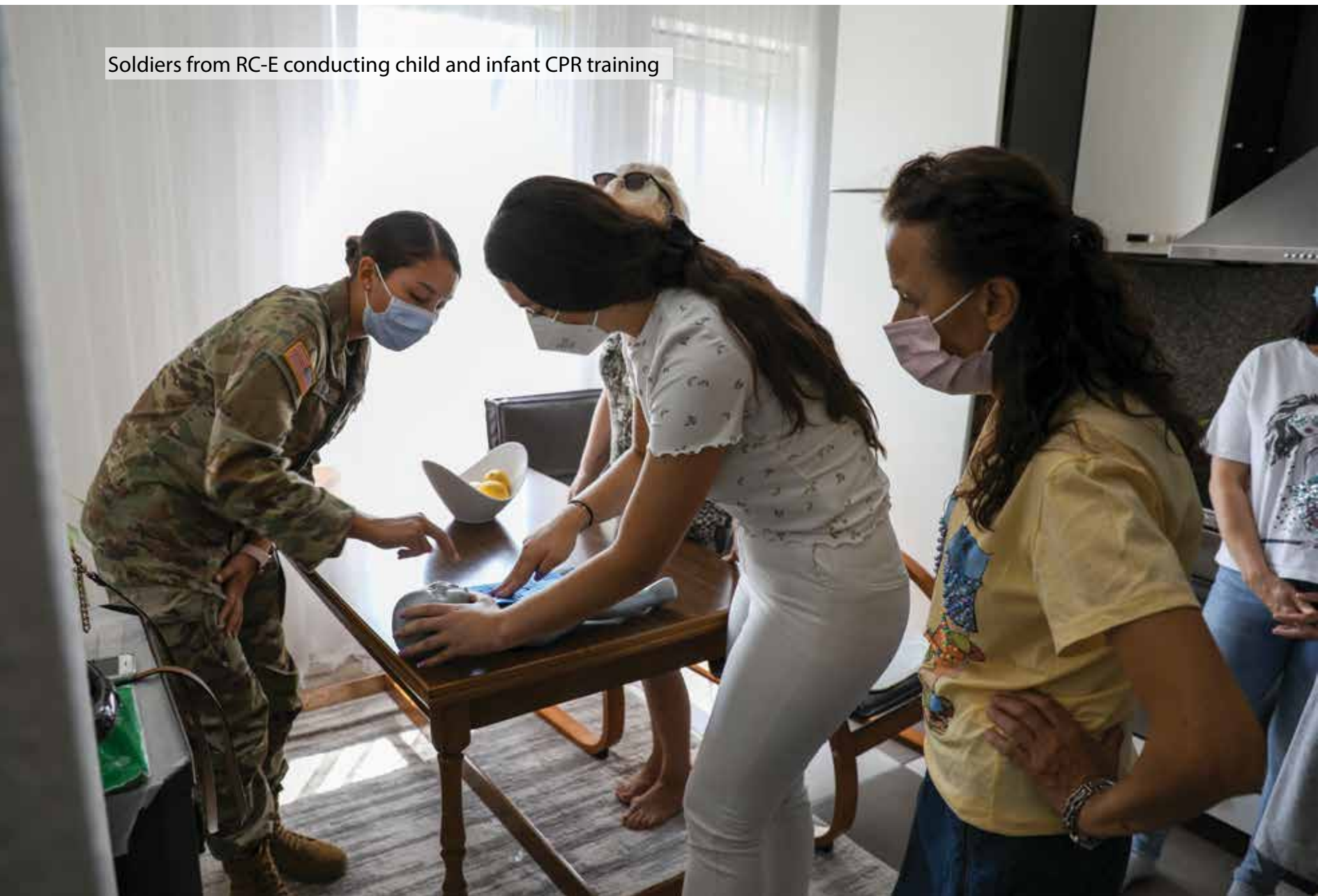


FACILITATIVE

"To make easier. Help bring about"

KFOR has continuously worked together with local agencies throughout the tenure of the mission, facilitating them whenever possible or practical. This high level of facilitation through essential activities has shown itself to be a force multiplier for the mission.

Soldiers from RC-E conducting child and infant CPR training



School disinfections to help combat against Covid-19





KFOR XXV CHRONICLE COVERS

The Chronicle is published on a monthly basis and marks all of the key events that took place in KFOR during that month.

The first ever Chronicle was published in Sept 1999, and the Chronicle has an unbroken record of being published every month since then.

Producing a magazine like the Chronicle is an essential historical record which has marked the key milestones in KFOR's history. The Chronicle has been there to report on all of the events that has defined KFOR and ensured it's continued success.

The Chronicle is published in paper form each month and is also available for download from all of the KFOR social media sites.





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